



Third quarter results – F2009-10

Presentation to investors, financial analysts and media

BOMBARDIER

December 3, 2009



Forward-looking statements

This presentation includes forward looking statements. Forward looking statements generally can be identified by the use of forward looking terminology such as "may", "will", "expect", "intend", "anticipate", "plan", "foresee", "believe" or "continue", the negative of these terms, variations of them or similar terminology. By their nature, forward looking statements require us to make assumptions and are subject to important known and unknown risks and uncertainties, which may cause our actual results in future periods to differ materially from forecasted results. While we consider our assumptions to be reasonable and appropriate based on information currently available, there is a risk that they may not be accurate. For additional information with respect to the assumptions underlying the forward looking statements made in this presentation, refer to the respective Forward-looking statements sections in BA and BT in the MD&A of the Corporation's annual report for fiscal year 2009.

Certain factors that could cause actual results to differ materially from those anticipated in the forward looking statements include risks associated with general economic conditions, risks associated with our business environment (such as risks associated with the airline industry's financial condition), operational risks (such as risks involved in developing new products and services, in doing business with partners, relating to product performance warranty and casualty claim losses, to regulatory and legal proceedings, to environmental and health and safety, to our dependence on certain customers and suppliers, to human resources, to fixed price commitments and to production and project execution), financing risks (such as risks relating to liquidity and access to capital markets, to the terms of certain restrictive debt covenants, to financing support provided on behalf of certain customers and from reliance on government support) and market risks (such as risks relating to foreign currency fluctuations, to changing interest rates and commodity prices risks). For more details, see the Risks and Uncertainties section in Other of the MD&A of the Corporation's annual report for fiscal year 2009. Readers are cautioned that the foregoing list of factors that may affect future growth, results and performance is not exhaustive and undue reliance should not be placed on forward looking statements. The forward looking statements set forth herein reflect our expectations as at the date of this presentation and are subject to change after such date. Unless otherwise required by applicable securities laws, the Corporation expressly disclaims any intention, and assumes no obligation to update or revise any forward looking statements, whether as a result of new information, future events or otherwise.

Overview

- **Good overall performance in a challenging environment**
- **Revenues of \$4.6 billion, in line with last fiscal year**
- **Net income of \$168 million (\$0.09 per share)**
- **Free cash flow of \$72 million**
- **Solid cash position at \$3.0 billion**
- **Strong backlog at \$47.4 billion**

Segmented information – Aerospace

(In millions of U.S. dollars)

Revenues

Manufacturing

	Q3 F2009-10	Q3 F2008-09
Manufacturing	1,566	1,835
Services	342	390
Other	156	67
Total	2,064	2,292
EBITDA	197 9.5%	288 12.6%
Amortization	94	112
EBIT	103 5.0%	176 7.7%

Segmented information – Transportation

(In millions of U.S. dollars)

Revenues

Rolling stock
Services
System and signalling

Total

EBITDA

Amortization

EBIT

	Q3 F2009-10	Q3 F2008-09
Rolling stock	1,827	1,577
Services	352	366
System and signalling	354	336
Total	2,533	2,279
EBITDA	191 7.5%	147 6.5%
Amortization	32	27
EBIT	159 6.3%	120 5.3%

Financial results overview

(In millions of U.S. dollars, except per share amounts)

	Q3 F2009-10	Q3 F2008-09
Revenues	4,597	4,571
EBIT	262	296
Financing expense, net	41	25
EBT	221	271
Income taxes	53	45
Net income	168	226
EPS (basic and diluted)	0.09	0.12

Free cash flow

(In millions of U.S. dollars)

	Q3 F2009-10	Q3 F2008-09
Aerospace	61	9
Transportation	32	(243)
Interest and taxes	(21)	8
Total	72	(226)

Conclusion

- Both groups focused on reducing costs and improving working capital
- Investments in new products continue
- Solid cash position at \$3.0 billion
- Strong backlog at \$47.4 billion
- Very well positioned for the economic recovery

CAUTION REGARDING NON-GAAP EARNINGS MEASURES

This presentation is based on reported earnings in accordance with Canadian generally accepted accounting principles (GAAP). It is also based on EBITDA, and Free Cash Flow. These non-GAAP measures are directly derived from the Consolidated Financial Statements, but do not have a standardized meaning prescribed by GAAP; therefore, others using these terms may calculate them differently. Management believes that a significant number of the users of its MD&A analyze the Corporation's results based on these performance measures and this presentation is consistent with industry practice.