DRIVING THE FUTURE

BOMBARDIER DEPLOYS INNOVATIVE PROGRAMS TO ENSURE THE COMPANY’S SUSTAINABILITY

COMMERCIAL AVIATION
Market potential of close to 7,000 aircraft by 2034 in the C Series aircraft segment

BUSINESS AVIATION
Over 9,000 business aircraft deliveries forecast over the next 10 years

ROLLING STOCK
Market growth of 10% by 2019, totalling $57.7 billion

DRIVING THE ECONOMY

64,800 DIRECT, INDIRECT AND INDUCED JOBS
1,000 SUPPLIERS AND OVER $2B IN SPENDING
$12.4B CONTRIBUTION TO CANADA’S GDP

A BRIGHT AND DIVERSIFIED FUTURE

BOMBARDIER
A CANADIAN INDUSTRIAL LEADER

C Series aircraft program

Bombardier and its C Series employees paid approximately $31.5 million in payroll taxes to the federal government and approximately $41 million to Québec
More than 2,000 employees in Canada, including 1,700 in Québec
12,500 direct, indirect and induced jobs generated in Canada at peak production
More than 200 suppliers from coast to coast

Bombardier is shaping the future of rail transportation

Close to 4,000 employees in Canada
Providing Maintenance and Operations services in Toronto for Canada’s largest commuter rail fleet
Delivering 28 latest generation of automated metro cars for service on the VANCOUVER SkyTrain
Modernizing MONTREAL’s metro with 498 new-generation cars
Supporting the expansion of public transportation in TORONTO with the supply of 204 new low-floor streetcars, 182 leading-edge light rail vehicles and 480 new metro cars

DRIVING INNOVATION

OVER $6.3B INVESTED IN R&D OVER THE PAST 10 YEARS

DRIVING FINANCE

$1.3B IN TAX REVENUES

DRIVING EXPORTS

58% OF TOTAL AEROSPACE AND RAIL TRANSPORTATION EXPORTS

© Bombardier Inc. or its subsidiaries. January 2016.
**DRIVING THE ECONOMY**

**BOMBARDIER IS A STRUCTURAL AND SUSTAINABLE ECONOMIC PILLAR**

- **CREATING HIGH VALUE ADDED JOBS**
  - 24,340 DIRECT JOBS
  - x 2.6
  - 64,800 JOBS INCLUDING INDIRECT AND INDUCED JOBS

The average annual compensation of Bombardier employees is 1.7 times the national average ($95,500).

**OVER 600 SUPPLIERS IN QUÉBEC**

- **$8.5B** TOTAL CONTRIBUTION TO QUÉBEC'S GDP
- **$1.3B** BOMBARDIER'S GOODS AND SERVICES SPENDING IN 2014 IN QUÉBEC
- **17,750** DIRECT JOBS
- **$1.7B** PAYROLL - DIRECT JOBS

**OVER 350 SUPPLIERS IN ONTARIO**

- **$2.1B** TOTAL CONTRIBUTION TO ONTARIO'S GDP
- **$1.9B** IN DIRECT MANUFACTURING REVENUES GENERATED IN ONTARIO
- **$740M** BOMBARDIER'S GOODS AND SERVICES SPENDING IN 2014 IN ONTARIO
- **6,350** DIRECT JOBS
- **$636M** PAYROLL - DIRECT JOBS

**OUR CONTRIBUTION TO THE CANADIAN ECONOMY**

**BOMBARDIER CONTRIBUTES TO THE COUNTRY'S ECONOMIC GROWTH**

- **$12.4B** TOTAL CONTRIBUTION TO CANADA'S GDP, OR 0.7% OF GDP IN 2013
- **$8.3B** DIRECT CONTRIBUTION BY BOMBARDIER TO CANADA'S GDP
- **$9.1B** IN EXPORTS BY BOMBARDIER, A POSITIVE CONTRIBUTION TO THE TRADE BALANCE

**DRIVING INNOVATION**

**BOMBARDIER IS A CATALYST FOR THE KNOWLEDGE ECONOMY**

- Bombardier's R&D INVESTMENTS in the past 10 years (IN MILLIONS OF DOLLARS)

**OVER 600 SUPPLIERS IN QUÉBEC**

**OVER 350 SUPPLIERS IN ONTARIO**

**A NATIONAL NETWORK OF SERVICE CENTRES**

**A PAN-CANADIAN CHAMPION**

- **Corporate Office** established in Montréal
- **13 production and engineering sites in Canada**
- **A national network of service centres**

**BOMBARDIER IS A STRUCTURAL AND SUSTAINABLE ECONOMIC PILLAR**

- **VANCOUVER**
- **THUNDER BAY**
- **TORONTO**
- **MISSISSAUGA**
- **KINGSTON**
- **OTTAWA**
- **DORVAL**
- **SAINT-LAURENT**
- **MONTREAL**
- **MIRABEL**
- **SAINT BRUNO**
- **LA POCATIÈRE**

**Corporate Office**

**AEROSPACE**

- **TRANSPORTATION**

**Corporate Office**

**A pan-Canadian champion**

- **Corporate Office**
- **13 production and engineering sites in Canada**
- **A national network of service centres**

**Over 600 Suppliers in Québec**

**Over 350 Suppliers in Ontario**

**1. Total contribution including direct, indirect and induced contributions.**

**Dr. Bombardier**

**Total contribution including direct, indirect and induced contributions.**

**1.** Jobs at Bombardier's direct and indirect suppliers and at Bombardier.

**1.** Jobs at Bombardier's direct and indirect suppliers and at Bombardier.

**1.** Including payroll, employee compensation, and social insurance.

**1.** Including indirect and induced jobs.

**1.** Including employee benefits and social insurance contributions.

**1.** Only the suppliers for which Bombardier provided a year-end financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.

**1.** Bombardier's annual financial statement.
**BOMBARDIER**

**A CANADIAN INDUSTRIAL LEADER**

**COMMERCIAL AVIATION**
Market potential of close to 7,000 aircraft by 2034 in the C Series aircraft segment.

**BUSINESS AVIATION**
Over 9,000 business aircraft deliveries forecast over the next 10 years.

**ROLLING STOCK**
Market growth of 10% by 2019, totalling $57.7 billion.

**A BRIGHT AND DIVERSIFIED FUTURE**

**C Series aircraft program**
More than 2,000 employees in Canada, including 1,700 in Québec.
12,500 direct, indirect and induced jobs generated in Canada at peak production.

Bombardier and its C Series employees paid approximately $31.5 million in payroll taxes to the federal government and approximately $41 million to Québec.

More than 200 suppliers from coast to coast.

**Bombardier is shaping the future of rail transportation**
Close to 4,000 employees in Canada.
Providing Maintenance and Operations services in Toronto for Canada’s largest commuter rail fleet.

Delivering 28 latest generation of automated metro cars for service on the VANCOUVER SkyTrain.

Modernizing MONTREAL’s metro with 488 new-generation cars.

Supporting the expansion of public transportation in TORONTO with the supply of 204 new low-floor streetcars, 182 leading-edge light rail vehicles and 480 new metro cars.

**DRIVING THE ECONOMY**

64,800 direct, indirect and induced jobs.

1,000 suppliers and over $2B in spending.

$12.4B contribution to Canada’s GDP.

**DRIVING INNOVATION**
OVER $6.3B invested in R&D over the past 10 years.

**DRIVING FINANCE**
$1.3B in tax revenues.

**DRIVING EXPORTS**
58% of total aerospace and rail transportation exports.

© Bombardier Inc. or its subsidiaries. January 2016.