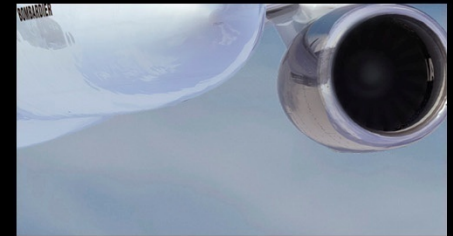
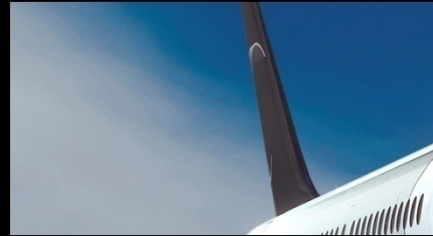


BOMBARDIER COMMERCIAL AIRCRAFT UPDATE



PRE-PARIS MEDIA BRIEFING
EBACE AIRSHOW
GENEVA, SWITZERLAND

18-MAY-2011

GARY R. SCOTT
PRESIDENT
BOMBARDIER COMMERCIAL AIRCRAFT

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BOMBARDIER COMMERCIAL AIRCRAFT

MEDIA BRIEFING PRESENTATION

Q400 Customer Base Continues To Expand

CRJ1000 NextGen Exceeding Expectations

CSeries Aircraft Family Becoming A Reality!

BOMBARDIER COMMERCIAL AIRCRAFT

OPTIMIZED AIRCRAFT SOLUTIONS



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Q400 NEXTGEN AIRCRAFT

NEW OPERATORS



AIR CANADA EXPRESS

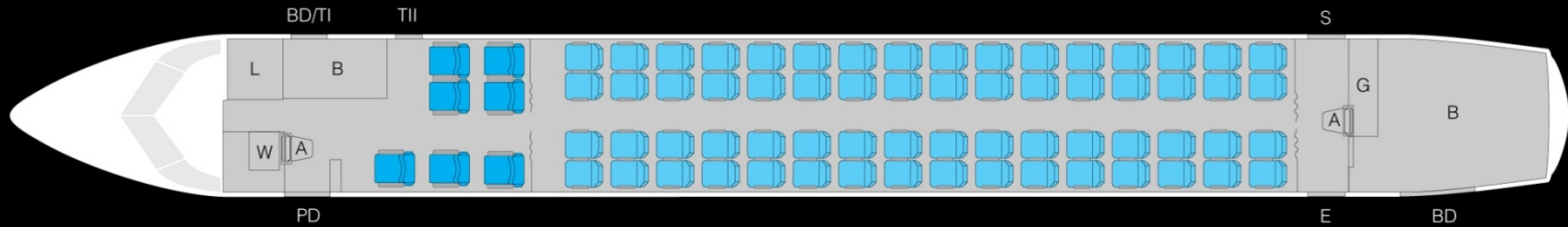


SPICEJET

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Q400 NEXTGEN - GET MORE FLEXIBILITY

NEW CABIN LAYOUT WITH BUSINESS CLASS SEATING



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MAKING THE BEST EVEN BETTER

CONTINUOUS IMPROVEMENT

BUSINESS CLASS



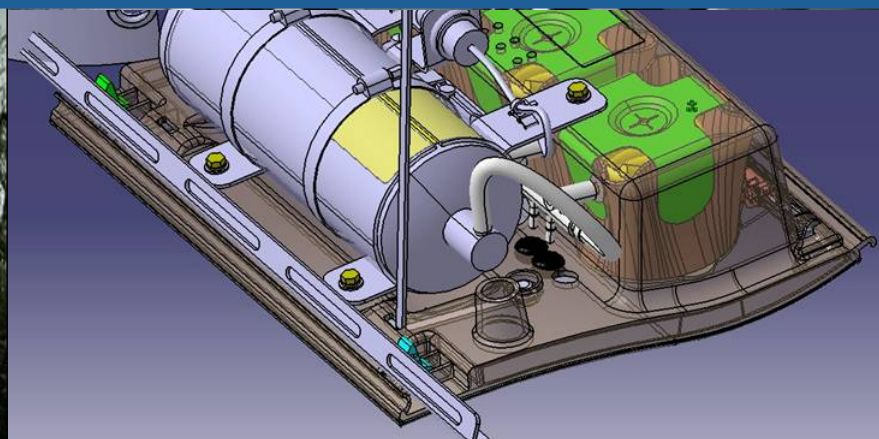
NAVIGATION



FUEL SAVINGS



DROP-DOWN OXYGEN



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CRJ1000 NEXTGEN - GOES BEYOND EXCEEDING CUSTOMERS EXPECTATIONS



LOWER FUEL BURN

4% better than advertised

EXTRA RANGE

6% better than advertised



EXCEPTIONAL RELIABILITY

Above 99.9% scheduled completion rate

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C SERIES AIRCRAFT FAMILY

CREATING A GAME CHANGER



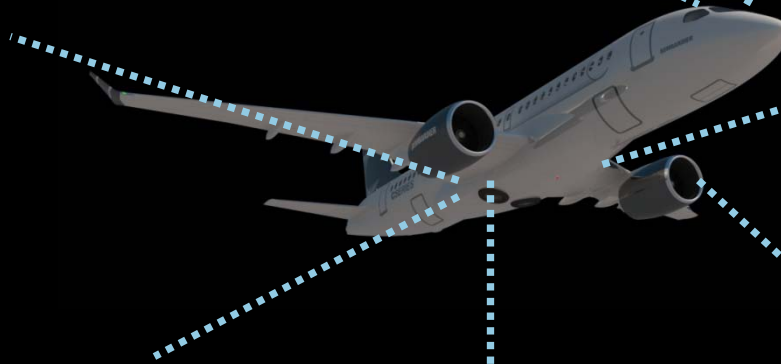
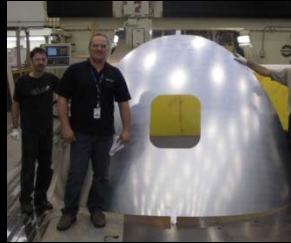
- ✓ **Operational flexibility – short field and longer range performance**
- ✓ **15% cash operating costs advantage – 20% fuel burn advantage**
- ✓ **Unmatched reduction in environmental footprint**
- ✓ **Widebody comfort in a single aisle aircraft**
- ✓ **Total life cycle cost improvement**
- ✓ **Mature 99% reliability at entry into service**
- ✓ **Family of aircraft with full operational commonality**

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C SERIES PROGRAM:
MOMENTUM GROWS.

C SERIES AIRCRAFT FAMILY

PARTS AND SYSTEMS ARRIVING



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C SERIES WILL BE CERTIFIED IN CHINA

OTTAWA MARCH 2011 AGREEMENT



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C SERIES ADVANCED FACILITIES

SAINT-LAURENT MANUFACTURING SITE UPGRADES



**NEW ROBOTIC EQUIPMENT IN PLACE FOR
STATE-OF-THE-ART LEAN MANUFACTURING**

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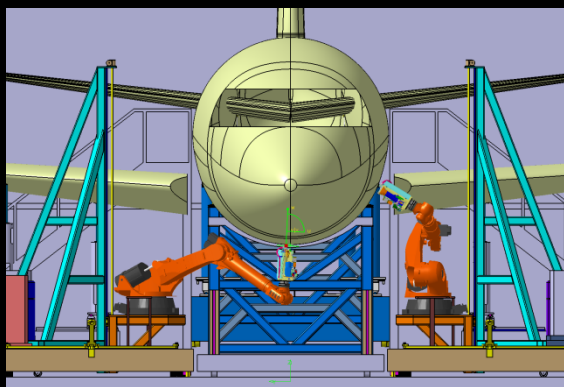
C-SERIES ADVANCED FACILITIES

MIRABEL PLANT UPGRADE PROGRESSING WELL

FROM CATIA /
DELMIA
OPTIMIZATION

TO MOCKUP
LOGISTICS
VALIDATION

TO MIRABEL
HANGAR
RENOVATION



HANGAR RENOVATION ON TRACK FOR COMPLETION IN 2012

C SERIES ADVANCED FACILITIES

BELFAST WING FACILITY TAKING SHAPE



NEW JIGS FOR COMPOSITE WING ASSEMBLY

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C-SERIES CUSTOMER ENGAGEMENT

AIRLINE ADVISORY COUNCILS AROUND THE WORLD

TECHNOLOGY
REVIEWS



TECHNICAL
REVIEWS



TESTING RIGS
ADVANCEMENT



**FROM BELFAST, TO MONTREAL, TO SINGAPORE:
OVER 30 CUSTOMERS ACTIVELY INVOLVED**

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C SERIES AIRCRAFT FAMILY

SIX KEY TECHNOLOGIES DEMONSTRATED

✓ Optimized based on tests



✓ Production with robots



✓ Fly-By-Wire on track



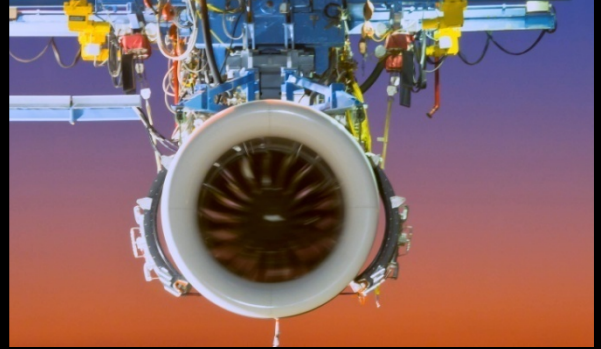
✓ Join sequence optimized



✓ Barrel: 160,000+ cycles



✓ PW1524G >300 hrs tests



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C SERIES PW1524G ENGINE TESTS

ENGINE #1 CROSS-WINDS & COLD WEATHER DONE



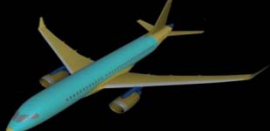






FLIGHT TESTING OF C SERIES ENGINE #2 ON SCHEDULE TO BEGIN MID YEAR ON P&W 747 TEST VEHICLE



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EXECUTION.
EXECUTION.
EXECUTION.

EXECUTING PER PLAN

2008	Technologies selection and program launched at Farnborough Air Show	
2009	Finalizing conceptual design phase and start definition of system interfaces	
2010	Joint definition phase, technologies demonstrators, facilities	
2011	Complete product definition release, Build and commission system test aircraft	
2012	First flight	
2013	CS100 aircraft entry-into-service	
2014	CS300 aircraft entry-into-service	

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LOOKING AHEAD

GLOBAL EXPANSION. INVESTING LOCALLY.

CHINA

- Agreement with COMAC
- Dedicated China Sales Team
- Customer Services & Support Growth

MIDDLE-EAST & AFRICA

- Expanding Dubai Office
- Dedicated MENA Sales Team
- Exploring local partnerships for services and supply opportunities

EUROPE / RUSSIA / CIS*

- Large Customer-Installed Base
- Dedicated European Sales Team
- Moscow-Based Sales Team
- Expansion of Munich-based Sales and Marketing Team

ASIA-PACIFIC

- Sales Team Based in Singapore
- Expanding RSO in India
- Australia-based Sales Team
- Expanding RSO in Sydney

*CIS : Commonwealth of Independent States;

**MENA: Middle East and North Africa

CUSTOMER SERVICES AND SUPPORT

EXPANDING OUR WORLDWIDE FOOTPRINT



 **Distribution Centers**

- Chicago, Illinois, USA
- Frankfurt, Germany
- Tokyo, Japan
- Beijing, China
- Sydney, Australia
- Dubai, UAE
- Singapore
- Sao Paulo, Brazil

 **24/7 Customer Response Centres**

- Toronto, Ontario, Canada
- Mirabel, Québec, Canada

Regional Support Offices

-  Tokyo, Japan
-  Shanghai, China
-  Sydney, Australia
-  Munich, Germany
-  Mumbai, India

 **Aircraft Service Centers**


- Bridgeport, West Virginia, USA
- Tucson, Arizona, USA
- Macon, Georgia, USA

 **Line Maintenance Station**

- Ronald Reagan Washington National, USA

 **Authorized Service Facilities**

- Flybe Services, England
- Adria, Slovenia
- STAEKO, China
- SAMCO, Netherlands
- Hawker Pacific, Australia

 **Maintenance Repair & Overhaul**

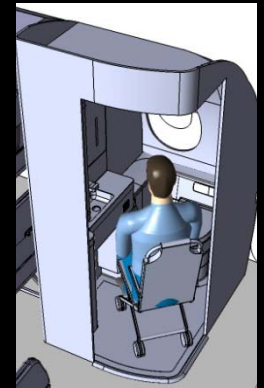
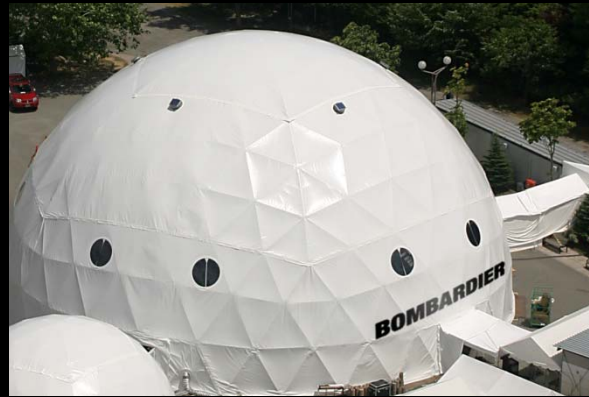
- Belfast, Ireland
- Dallas, Texas, USA

*Updated: May 2011, by B.Healey,
Bombardier Commercial Aircraft
Customer Support & Services*

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@ PARIS AIRSHOW.

ARE YOU READY FOR A REAL CHANGE ?

VISIT THE CSERIES PAVILION AT PARIS AIRSHOW 2011



CHALETS A256 & A258 - STATIC DISPLAY D128

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GREAT MINDS
THINK AHEAD.



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FORWARD-LOOKING STATEMENTS

This presentation includes forward-looking statements. Forward-looking statements generally can be identified by the use of forward-looking terminology such as “may”, “will”, “expect”, “intend”, “anticipate”, “plan”, “foresee”, “believe” or “continue”, the negative of these terms, variations of them or similar terminology. By their nature, forward-looking statements require us to make assumptions and are subject to important known and unknown risks and uncertainties, which may cause our actual results in future periods to differ materially from forecasted results. While we consider our assumptions to be reasonable and appropriate based on information currently available, there is a risk that they may not be accurate. For additional information with respect to the assumptions underlying the forward-looking statements made in this presentation, refer to the respective Forward-looking statements sections in BA and BT in the MD&A of the Corporation’s annual report for fiscal year 2011.

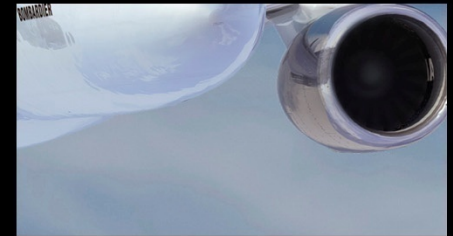
Certain factors that could cause actual results to differ materially from those anticipated in the forward-looking statements include risks associated with general economic conditions, risks associated with our business environment (such as risks associated with the airline industry’s financial condition), operational risks (such as risks involved in developing new products and services, risks in doing business with partners, risks relating to product performance warranty and casualty claim losses, to regulatory and legal proceedings, to environmental and health and safety, to our dependence on certain customers and suppliers, to human resources, to fixed-price commitments and to production and project execution), financing risks (such as risks relating to liquidity and access to capital markets, to the terms of certain restrictive debt covenants, to financing support provided on behalf of certain customers and to reliance on government support) and market risks (such as risks relating to foreign currency fluctuations, to changing interest rates and commodity prices risks). For more details, see the Risks and uncertainties section in Other in the MD&A of the Corporation’s annual report for fiscal year 2011. Readers are cautioned that the foregoing list of factors that may affect future growth, results and performance is not exhaustive and undue reliance should not be placed on forward-looking statements. The forward-looking statements set forth herein reflect our expectations as at the date of this presentation and are subject to change after such date. Unless otherwise required by applicable securities laws, the Corporation expressly disclaims any intention, and assumes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

All amounts are expressed in 2011 U.S. dollars unless otherwise stated

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