



Second quarter results – F2009-10
Presentation to investors, financial analysts and media

BOMBARDIER

September 2, 2009



Forward-looking statements

This presentation includes forward looking statements. Forward looking statements generally can be identified by the use of forward looking terminology such as “may”, “will”, “expect”, “intend”, “anticipate”, “plan”, “foresee”, “believe” or “continue”, the negative of these terms, variations of them or similar terminology. By their nature, forward looking statements require us to make assumptions and are subject to important known and unknown risks and uncertainties, which may cause our actual results in future periods to differ materially from forecasted results. While we consider our assumptions to be reasonable and appropriate based on information currently available, there is a risk that they may not be accurate. For additional information with respect to the assumptions underlying the forward looking statements made in this presentation, refer to the respective Forward-looking statements sections in BA and BT in the MD&A of the Corporation’s annual report for fiscal year 2009.

Certain factors that could cause actual results to differ materially from those anticipated in the forward looking statements include risks associated with general economic conditions, risks associated with our business environment (such as risks associated with the airline industry’s financial condition), operational risks (such as risks involved in developing new products and services, in doing business with partners, relating to product performance warranty and casualty claim losses, to regulatory and legal proceedings, to environmental and health and safety, to our dependence on certain customers and suppliers, to human resources, to fixed price commitments and to production and project execution), financing risks (such as risks relating to liquidity and access to capital markets, to the terms of certain restrictive debt covenants, to financing support provided on behalf of certain customers and from reliance on government support) and market risks (such as risks relating to foreign currency fluctuations, to changing interest rates and commodity prices risks). For more details, see the Risks and Uncertainties section in Other of the MD&A of the Corporation’s annual report for fiscal year 2009. Readers are cautioned that the foregoing list of factors that may affect future growth, results and performance is not exhaustive and undue reliance should not be placed on forward looking statements. The forward looking statements set forth herein reflect our expectations as at the date of this presentation and are subject to change after such date. Unless otherwise required by applicable securities laws, the Corporation expressly disclaims any intention, and assumes no obligation to update or revise any forward looking statements, whether as a result of new information, future events or otherwise.

Overview

- **Good overall performance considering the current environment**
- **Revenues of \$4.9 billion, in line with last fiscal year**
- **Net income of \$202 million (\$0.11 per share)**
- **Positive free cash flow of \$18 million**
- **Solid cash position at \$2.8 billion**
- **Strong backlog at \$47.5 billion**

Segmented information – Aerospace

(In millions of U.S. dollars)

	Q2 F2009-10	Q2 F2008-09
Revenues		
Manufacturing	1,891	2,049
Services	344	424
Other	164	43
Total	2,399	2,516
EBITDA	247 10.3%	348 13.8%
Amortization	93	105
EBIT	154 6.4%	243 9.7%

Segmented information – Transportation

(In millions of U.S. dollars)

	Q2		Q2	
	F2009-10		F2008-09	
Revenues				
Rolling stock	1,851		1,706	
Services	364		381	
System and signalling	332		329	
Total	2,547		2,416	
EBITDA	189	7.4%	160	6.6%
Amortization	30		32	
EBIT	159	6.2%	128	5.3%

Financial results overview

(In millions of U.S. dollars, except per share amounts)

	Q2 F2009-10	Q2 F2008-09
Revenues	4,946	4,932
EBIT	313	371
Financing expense, net	49	36
EBT	264	335
Income taxes	62	76
Net income	202	259
EPS (basic and diluted)	0.11	0.14

Free cash flow

(In millions of U.S. dollars)

	Q2 F2009-10	Q2 F2008-09
Aerospace	(10)	100
Transportation	149	105
Interest and taxes	(121)	(106)
Total	18	99

Conclusion

- **Both groups focused on reducing costs and improving free cash flow**
- **Transportation's fundamentals remain strong**
- **Solid cash position at \$2.8 billion**
- **Strong backlog at \$47.5 billion**

CAUTION REGARDING NON-GAAP EARNINGS MEASURES

This presentation is based on reported earnings in accordance with Canadian generally accepted accounting principles (GAAP). It is also based on EBITDA, and Free Cash Flow. These non-GAAP measures are directly derived from the Consolidated Financial Statements, but do not have a standardized meaning prescribed by GAAP; therefore, others using these terms may calculate them differently. Management believes that a significant number of the users of its MD&A analyze the Corporation's results based on these performance measures and this presentation is consistent with industry practice.