



First quarter results – fiscal year 2011
Presentation to investors, financial analysts and media

BOMBARDIER

June 2, 2010



Forward-looking statements

This presentation includes forward-looking statements, which may involve, but are not limited to, statements with respect to the ours objectives, targets, goals, priorities and strategies, financial position, beliefs, prospects, plans, expectations, anticipations, estimates and intentions; general economic and business conditions outlook, prospects and trends of the industry; expected growth in demand for products and services; product development, including projected design, characteristics, capacity or performance; expected or scheduled entry into service of products and services, orders, deliveries, testing, lead times, certifications and project execution in general; competitive position; and expected impact of the legislative and regulatory environment and legal proceedings on our business and operations. Forward-looking statements generally can be identified by the use of forward-looking terminology such as “may”, “will”, “expect”, “intend”, “anticipate”, “plan”, “foresee”, “believe” or “continue”, the negative of these terms, variations of them or similar terminology. By their nature, forward-looking statements require us to make assumptions and are subject to important known and unknown risks and uncertainties, which may cause our actual results in future periods to differ materially from forecasted results. While we consider our assumptions to be reasonable and appropriate based on information currently available, there is a risk that they may not be accurate. For additional information with respect to the assumptions underlying the forward-looking statements made in this presentation, refer to the respective Forward-looking statements sections in BA and BT in the MD&A of the Corporation’s annual report for fiscal year 2010.

Certain factors that could cause actual results to differ materially from those anticipated in the forward-looking statements include risks associated with general economic conditions, risks associated with our business environment (such as risks associated with the financial condition of the airline industry and major rail operators), operational risks (such as risks related to developing new products and services; doing business with partners; product performance warranty and casualty claim losses; regulatory and legal proceedings; to the environment; dependence on certain customers and suppliers; human resources; fixed-price commitments and production and project execution), financing risks (such as risks related to liquidity and access to capital markets, certain restrictive debt covenants, financing support provided for the benefit of certain customers and reliance on government support) and market risks (such as risks related to foreign currency fluctuations, changing interest rates, decreases in residual value and increases in commodity prices). For more details, see the Risks and uncertainties section in Other in the MD&A of the Corporation’s annual report for fiscal year 2010. Readers are cautioned that the foregoing list of factors that may affect future growth, results and performance is not exhaustive and undue reliance should not be placed on forward-looking statements. The forward-looking statements set forth herein reflect our expectations as at the date of this presentation and are subject to change after such date. Unless otherwise required by applicable securities laws, the Corporation expressly disclaims any intention, and assumes no obligation to update or revise any forward-looking statements, whether as a result of new information, future events or otherwise. The forward-looking statements contained in this presentation are expressly qualified by this cautionary statement.

Overview

- **Good overall performance in a challenging environment**
- **Revenues at \$4.2 billion vs \$4.5 billion last year**
- **Net income of \$153 million (EPS of \$0.08) compared to \$158 million (EPS of \$0.09) last year**
- **Good order intake with a book-to-bill ratio of 1.2 in each group**
- **Free cash flow usage of \$217 million compared to a usage of \$817 million last year**
- **Solid cash position of \$3.5 billion**
- **Strong backlog at \$44.4 billion**

Segmented information – Aerospace

(In millions of U.S. dollars)

Revenues

Manufacturing

Services

Other

Total

EBITDA

Amortization

EBIT

	Q1		Q1	
	F2010-11		F2009-10	
	1,448		1,863	
	368		329	
	119		27	
	1,935		2,219	
	164	8.5%	204	9.2%
	75		94	
	89	4.6%	110	5.0%

Segmented information – Transportation

(In millions of U.S. dollars)

Revenues

Rolling stock

Services

System and signalling

Total

EBITDA

Amortization

EBIT

	Q1 F2010-11		Q1 F2009-10	
Rolling stock	1,671		1,647	
Services	328		335	
System and signalling	312		270	
Total	2,311		2,252	
EBITDA	167	7.2%	151	6.7%
Amortization	32		26	
EBIT	135	5.8%	125	5.6%

Financial results overview

(In millions of U.S. dollars, except per share amounts)

	Q1 F2010-11	Q1 F2009-10
Revenues	4,246	4,471
EBIT	224	235
Financing expense, net	28	33
EBT	196	202
Income taxes	43	44
Net income	153	158
EPS (basic and diluted)	0.08	0.09

Free cash flow

(In millions of U.S. dollars)

	Q1 F2010-11	Q1 F2009-10
Aerospace	(205)	(530)
Transportation	(27)	(260)
Interest and taxes	15	(27)
Total	(217)	(817)

Conclusion

- **Both groups focused on flawless execution**
- **Investments in new products continue**
- **Solid cash position at \$3.5 billion**
- **Strong backlog at \$44.4 billion**
- **Very well positioned for the economic recovery**

CAUTION REGARDING NON-GAAP EARNINGS MEASURES

This presentation is based on reported earnings in accordance with Canadian generally accepted accounting principles (GAAP). It is also based on EBITDA, and Free Cash Flow. These non-GAAP measures are directly derived from the Consolidated Financial Statements, but do not have a standardized meaning prescribed by GAAP; therefore, others using these terms may calculate them differently. Management believes that a significant number of the users of its MD&A analyze the Corporation's results based on these performance measures and this presentation is consistent with industry practice.